



# Municipality of Markstay-Warren 2026 Budget Presentation

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JUNE 1, 2026

# Agenda

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- 2025 Audited Actuals by KPMG
- 2025 vs 2026 Budgets by Departments
- 2026 Budget Summary
- Ongoing and New Capital Projects
- 2026 Capital Budget
- Tax Impact and History



# 2025 AUDITED ACTUALS BY KPMG

	2025 Budget	2025 Actual
<b>Revenue:</b>		
Taxation	\$4,598,953	\$4,658,363
Fees and user charges	\$1,020,149	\$982,730
Canada Grants	\$3,150,792	\$1,651,405
Ontario Grants	\$1,829,325	\$2,191,744
Penalties and interest on taxes and utilities	\$115,000	\$141,761
Rents and royalties	\$117,259	\$99,027
Investment income	\$7,500	\$32,770
Other	\$218,486	\$15,556
<b>Total revenue</b>	<b>\$11,057,464</b>	<b>\$9,773,356</b>
<b>Expenses:</b>		
General Government	\$1,254,153	\$1,553,662
Protections to persons and property	\$1,329,774	\$1,247,947
Transportation services	\$2,286,830	\$2,121,322
Environmental services	\$991,060	\$957,389
Health Services	\$458,744	\$600,416
Social and Family Services	\$237,072	\$237,072
Recreational and family services	\$682,739	\$708,206
Planning and development	\$30,000	\$45,954
<b>Total expenses</b>	<b>\$7,270,372</b>	<b>\$7,471,968</b>

Surplus Reconciliation (in thousands)	
Surplus (Deficit) as reported	\$2,301
Add (less): non-cash items included in surplus	
Amortization expense	\$965
Change in asset retirement obligation	\$30
Gain on sale of capital assets	-\$4
Add (less): non-cash items included in surplus	
Capital Expenditures	-\$2,803
Principal repayment on long term debt	-\$653
Proceeds on issuance of long-term debt	\$319
Proceeds on sale of capital assets	\$4
<b>Adjusted surplus (deficit) before reserve transfers</b>	<b>\$159</b>

- KPMG presented the 2025 audit on May 14 at the arena.
- After reconciliation, the year ended with a \$159K surplus.
- Overall financial trend remains positive.



# GENERAL GOVERNMENT 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$4,687,155	-\$4,966,953		-\$279,798
Total Expenses	\$209,298	\$340,336		\$131,038
	<b>-\$4,477,857</b>	<b>-\$4,626,617</b>	<b>3.32%</b>	<b>-\$148,760</b>

- Includes general government and council expenses.
- New Escribe subscription for agendas, minutes, livestreaming, and video storage.
- Legal fees increased.
- Council conference and related expenses cleaned up for accuracy.
- Significant reduction in 2026 election costs due to new voting system; \$15,000 to be withdrawn from reserves.
- Annual Election Reserve contributions to begin in 2027.
- \$97,935 contribution to the Asset Management Reserve (2% of tax levy).
- \$62,500 for the 2026 Strategic Plan funded 90% by FedNor.



# CORPORATE MANAGEMENT 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Increase/Decrease
Total Revenue	-\$1,259,000	-\$1,406,176		-\$147,176
Total Expenses	\$913,697	\$994,290		\$80,593
	<b>-\$345,303</b>	<b>-\$411,886</b>	<b>19.28%</b>	<b>-\$66,583</b>

- Budget category renamed to better reflect office operations, staffing, and shared corporate costs.
- Increase of \$117,100 for Ontario Municipal Partnership Funding.
- Seniors Community Grant not available this year; Seniors Active Living Centre (SALC) Grant continues.
- Payroll increases in 2026 due to returning to full staffing levels.
- Software costs rising with new systems; first-year subscriptions proposed to be funded through the Modernization Reserve.
- IT Request for proposal (RFP) was posted in April and will be brought to council for review.
- Increase in Audit fees for the completion of the 2024 and 2025 Audit by KMPG.
- Audit Request for Proposal (RFP) was posted in April and will be brought to council for review.



# LOCAL BOARDS 2026 BUDGET

Account Name	2025 Budget	2026 Proposed		Change
Policing General	\$479,955	\$455,030		-\$24,925
Sudbury East OPP Detachment Board	\$0	\$8,000		\$8,000
Social Services	\$83,621	\$83,640		\$19
Social Housing	\$153,213	\$157,572		\$4,359
Ambulance Services	\$430,929	\$451,500		\$20,571
Planning and Zoning	\$30,000	\$35,000		\$5,000
Public Health General	\$0	\$178,126		\$178,126
	<b>\$1,177,718</b>	<b>\$1,368,868</b>	<b>13.96%</b>	<b>\$191,150</b>

- Shared service costs from local boards are outside municipal control and make up 11.56% of the levy.
- Policing budget reduced following province-wide OPP cost adjustments.
- Sudbury East OPP Detachment Board added as a new requirement not included in the 2025 budget.
- Public Health funding was unintentionally omitted in 2025; this recurring annual expense will now be included.



# FIRE DEPARTMENT 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$128,791	-\$154,035		-\$25,244
Total Expenses	\$698,915	\$717,806		\$18,891
	\$570,124	\$563,771	-1.11%	-\$44,135

- Fire Protection Grant increased from \$24,691 to \$50,935, with potential for funding next year.
- Fire Protection Grant supports cancer prevention equipment purchases, reducing overall operating costs.
- Debenture for the 2013 Freightliner Pumper was fully paid off in December 2025.



# EMERGENCY MANAGEMENT 2026 BUDGET

Account Name	2025 Budget	2026 Proposed		Change
Emerg Prep-Meeting Expenses	\$200	\$200		\$0
Emerg Prep-Supplies	\$1,000	\$1,000		\$0
Emerg Prep-Maintenance	\$1,000	\$1,000		\$0
Emerg Prep-Fuel for Generator	\$0	\$100		\$100
Emerg. Mgt. Program-Salaries	\$5,000	\$5,000		\$0
Emerg. Mgt. Program-Payroll Expenses	\$1,101	\$1,005		-\$96
Emerg. Mgt. Program-Edu/Training Seminar	\$1,700	\$1,700		\$0
Emerg. Mgt. Program-Materials	\$500	\$500		\$0
	<b>\$10,501</b>	<b>\$10,505</b>	<b>0.04%</b>	<b>\$4</b>

- Efforts continue to strengthen staffing capacity and improve emergency response readiness. No major changes are planned for 2026, with planning focused on 2027.



# BUILDING AND BY-LAW 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$89,000	-\$92,367		-\$3,367
Total Expenses	\$140,677	\$151,659		\$10,982
	\$51,677	\$59,292	14.74%	\$7,615

- Sudbury East Building and By-Law (SEBBS) provides shared Building and By-Law services across four municipalities.
- Building permit revenue expected to rise due to severances, active projects, and the new Hagar ambulance station.
- Septic permits will transfer from Public Health Sudbury District (PHSD) to SEBBS in late 2026, with additional revenue anticipated in 2027.



# CEMETERY 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$8,250	-\$16,550		-\$8,300
Total Expenses	\$27,815	\$28,412		\$597
	<b>\$19,565</b>	<b>\$11,862</b>	<b>-39.37%</b>	<b>-\$7,703</b>

- Revenues and expenses updated to better align with actuals.
- Maintenance and supply costs now distributed across all cemeteries for improved accuracy.



# ENVIRONMENTAL – LANDFILL

## 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$41,020	-\$29,920		\$11,100
Total Expenses	\$325,570	\$316,028		-\$9,542
	<b>\$284,550</b>	<b>\$286,108</b>	<b>0.55%</b>	<b>\$1,558</b>

- Reduction in revenues to align more with the 2025 actuals.
- No major changes in expenses.
- Warren landfill’s solid waste site now recorded as an Asset Retirement Obligation based on updated KPMG calculations. This was a reduction of \$15,000 in expenses.



# LIBRARY 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$55,454	-\$35,830		\$19,624
Total Expenses	\$195,491	\$209,303		\$13,812
	<b>\$140,037</b>	<b>\$173,473</b>	<b>23.88%</b>	<b>\$33,436</b>

- Revenue decrease due to moving-expense allocation and a withdrawal from the Library Reserve.
- Library received a generous \$20,000 donation to offset added costs and support the new AC unit at the Warren Branch.
- Utilities for 8 Church Street have been transferred to the library budget.
- Internet costs have increased, but the library will be reimbursed through a connectivity grant.



# PARKS AND RECREATION 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
Total Revenue	-\$84,050	-\$85,938		-\$1,888
Total Expenses	\$434,371	\$441,388		\$7,016.91
	<b>\$350,321</b>	<b>\$355,450</b>	1.46%	<b>\$5,129</b>

- Additional refrigeration training planned for newer staff.
- General adjustments made to better align with actuals.
- Increases in some maintenance and licensing costs.



# PUBLIC WORKS 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
<b>Total Revenue</b>	-\$29,625	-\$108,000		-\$78,375
<b>Total Expenses</b>	\$2,052,489	\$2,187,952		\$135,462
	<b>\$2,022,864</b>	<b>\$2,079,952</b>	<b>2.82%</b>	<b>\$57,087</b>

- Increased revenue from scrap metal.
- New \$38,000 pothole-prevention grant to offset costs (eligible: hard top, grading, ditching).
- Surplus equipment for sale: 1989 JD Loader.
- General account cleanup and increases for project costs (special equipment rentals, brushing).
- Culverts and gravel resurfacing moved to capital.
- Maintenance required for dry hydrants.
- Increased sanding material to rebuild winter control stock.
- New debenture for the JD Loader; partial-year rental cost applied toward purchase.
- Excavator and 2008 Case Loader repairs scheduled for 2026.



# RENTALS

## 2026 BUDGET

Summary	2025 Budget	2026 Proposed		Change
<b>Total Revenue</b>	<b>-\$104,469</b>	<b>-\$123,334</b>		<b>-\$18,864</b>
<b>Total Expenses</b>	<b>\$209,445</b>	<b>\$254,177</b>		<b>\$44,732</b>
	<b>\$104,976</b>	<b>\$130,844</b>	<b>24.64%</b>	<b>\$25,868</b>

- Rental and lease budget includes all municipal rented or leased spaces.
- 38 Rutland expenses were not budgeted for 2025 due to anticipated sale.
- Renovations at 38 Rutland expected to finish this fall, with rental revenue beginning shortly after.
- Pharmacy added as a new revenue source for 2026.
- 8 Church Street is now occupied by the library; limited rental revenue appears from January–March before the transition.



# CAPITAL 2026 BUDGET

Account Name	2026 Proposed	Funding Source					
		OCIF Grant	NORDS	CCFB Grant	Other Grants	Debenture	Reserve
Culverts Replacement Project: Dupuis	\$400,000	-\$125,000				-\$275,000	
Culvert Replacement Project: North Road	\$300,000			-\$202,375		-\$97,625	
Digital Communications System Upgrade	\$70,000						-\$70,000
Gravel Resurfacing	\$60,000			-\$60,000			
Culvert Replacement Project: Various Roads	\$50,000			-\$50,000			
Bridge Replacement: Leeftink	\$1,500,000		-\$98,653			-\$1,401,347	
Sutcliffe Bridge - Engeneering Costs	\$10,000			-\$10,000			
Markstay Water Tower	\$1,000,000				-\$750,000		-\$250,000
Fire Hydrant Repair	\$100,000						-\$100,000
Arena - Roof Repairs	\$1,000,000				-\$500,000	-\$500,000	
Arena - Heaters and other repairs	\$17,000			-\$8,500	-\$8,500		
2025 John Deere Loader	\$250,000					-\$250,000	
Accounting Software Implementation	\$40,000						-\$40,000
4Gas Monitor	\$13,000						-\$13,000
AC St-Thomas	\$16,000				-\$8,500		
<b>Total Expenditures</b>	<b>\$4,826,000.00</b>	<b>-\$125,000.00</b>	<b>-\$98,653.00</b>	<b>-\$330,875.00</b>	<b>-\$1,267,000.00</b>	<b>-\$2,273,972.00</b>	<b>-\$723,000.00</b>



# ONGOING PROJECTS FROM 2025

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Four projects were not completed in 2025 and have been carried over into 2026.

**Ongoing projects include:**

- Markstay Water Tower
- Leeftink Bridge
- Dupuis Road culvert
- North Road culvert



# NEW PROJECTS FOR 2026

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## Highlights of 2026 Capital Projects

- Implementation of the new **digital communication system**, replacing the aging analogue system to improve reliability and safety for Public Works and Fire Services.
- **Arena roof repairs** underway, with 50% of costs covered by the Sports Grant.
- **Arena bleacher heaters** to be replaced, also funded 50% by the Sports Grant.
- **New AC unit** to be installed at the Warren Library.
- **Gas monitors** added for improved firefighter safety and air-quality monitoring.
- **New financial software** implementation to modernize municipal operations.
- **Gravel resurfacing and culvert replacements**



# 2026 BUDGET SUMMARY

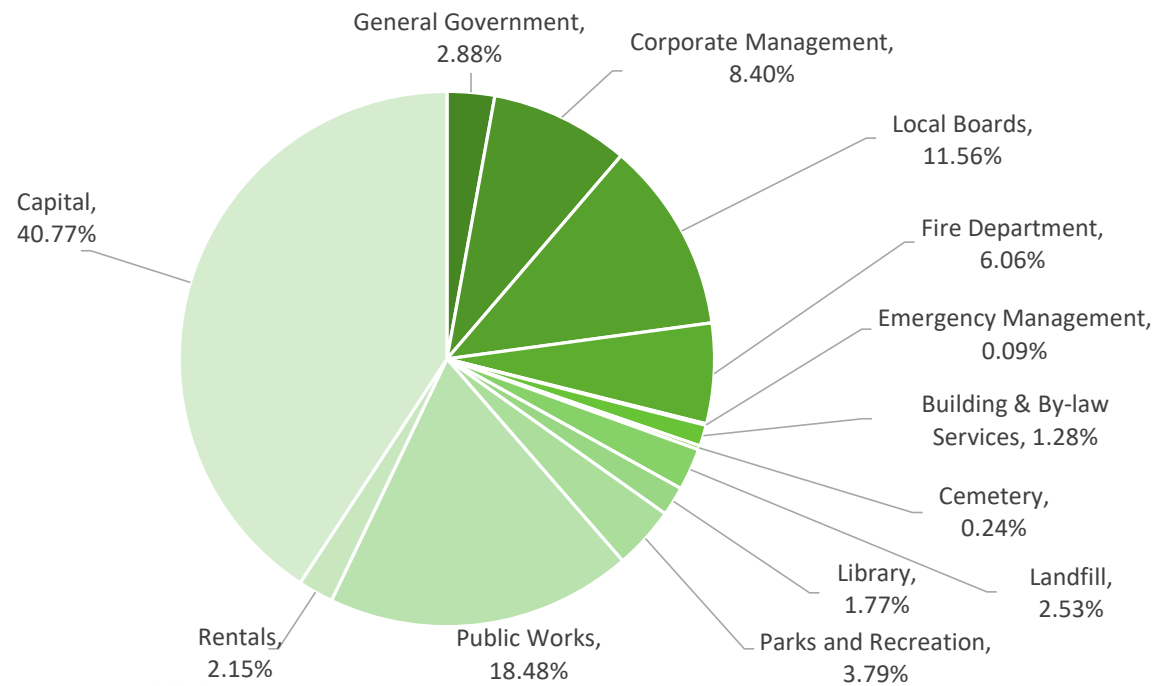
Department	Revenue	Expenditure	(Surplus)/Deficit
General Government	-\$4,966,953	\$340,336	-\$4,626,617
Corporate Management	-\$1,406,176	\$994,290	-\$411,886
Local Boards	\$0	\$1,368,868	\$1,368,868
Fire Department	-\$154,035	\$717,806	\$563,771
Emergency Management	\$0	\$10,501	\$10,501
Building & By-law Services	-\$92,367	\$151,659	\$59,292
Cemetery	-\$16,550	\$28,412	\$11,862
Landfill	-\$29,920	\$299,655	\$269,735
Library	-\$35,830	\$209,303	\$173,473
Parks and Recreation	-\$85,438	\$448,144	\$362,706
Public Works	-\$108,000	\$2,187,952	\$2,079,952
Rentals	-\$123,334	\$254,177	\$130,844
Capital	-\$4,818,500	\$4,826,000	\$7,500
Totals	-\$11,837,103	\$11,837,103	-\$0

The overall budget reflects a **5% increase**, consisting of **3% for operational and capital needs** and **2% dedicated to Asset Management Reserve**.



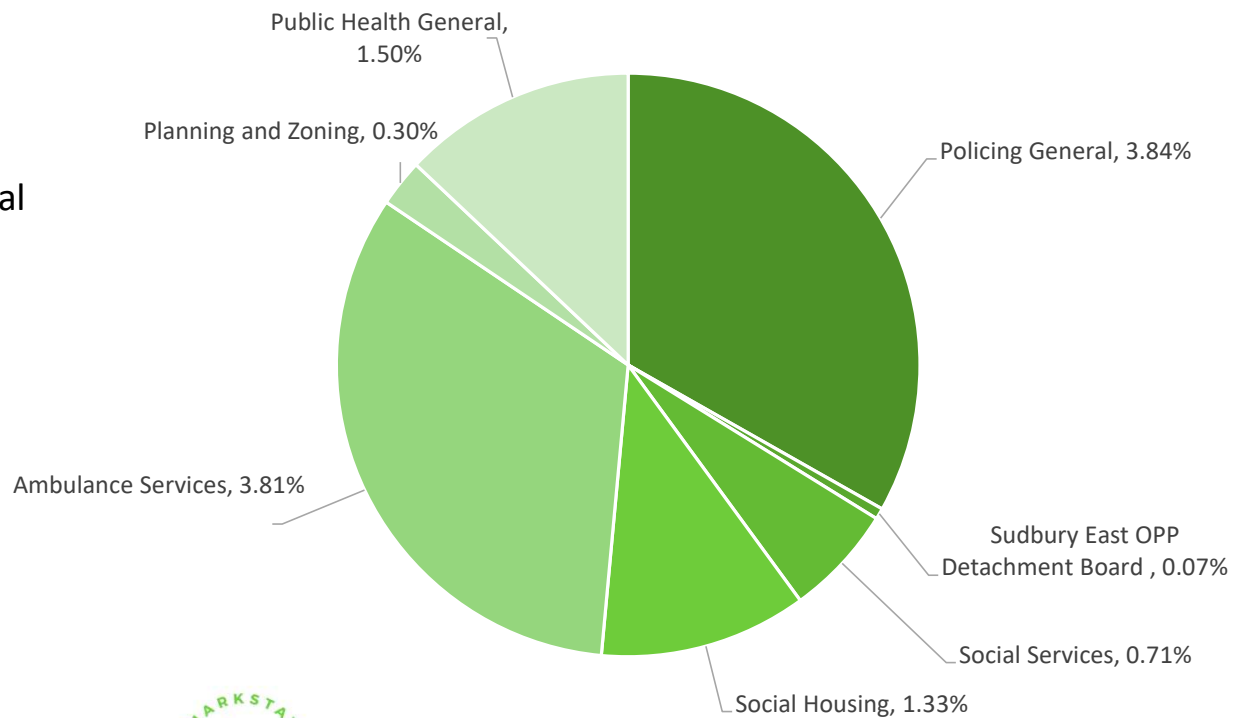
# 2026 Budget

The municipal budget reflects how tax dollars are invested in the services residents rely on every day. Each slice of the pie chart shows the share of funding dedicated to key areas such as roads, fire department, recreation, landfill, general government, and local boards. By presenting the budget as percentages, residents can clearly see where resources are allocated and how the municipality balances essential services, long-term planning, and community needs.



# 2026 Local Board

Local boards provide essential shared services within the municipality, and their budgets are set independently of municipal control. These services—such as policing, public health, and shared administrative boards—are mandatory and funded through our annual levy. In 2026, local boards represent **11.56% of the overall municipal budget**, highlighting both their importance and the limited ability the municipality has to influence their costs.



# IMPACT ON RATE PAYERS

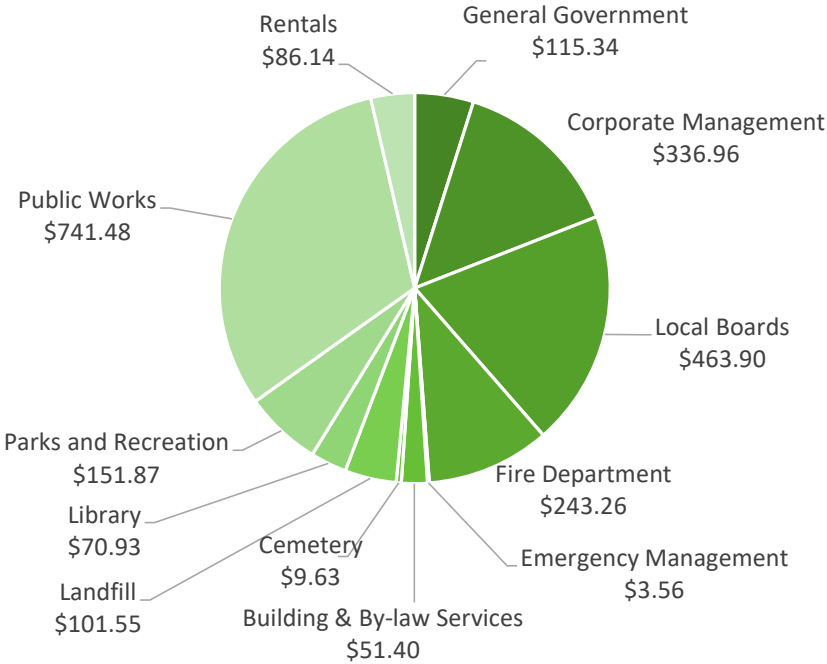
Current Residential Assessment				
Assessment	\$ 150,000	\$ 250,000	\$ 300,000	\$ 400,000
Municipal Levy	\$ 2,406.91	\$ 4,011.52	\$ 4,813.82	\$ 6,418.43
Education Levy	\$ 229.50	\$ 382.50	\$ 459.00	\$ 612.00
<b>Total</b>	<b>\$ 2,636.41</b>	<b>\$ 4,394.02</b>	<b>\$ 5,272.82</b>	<b>\$ 7,030.43</b>
Tax Increase from 2025	\$ 114.62	\$ 191.03	\$ 229.23	\$ 305.64
Monthly Increase from 2025	\$ 9.55	\$ 15.92	\$ 19.10	\$ 25.47



\*\*Based on Residential Class

# WHERE DO YOUR TAX DOLLARS GO?

## TAX LEVY ON A \$250,000 ASSESSMENT IS \$4,011\*



\*\*Municipal Levy only using residential rate



Municipality of Markstay-Warren  
2026 Budget Presentation

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Thank you!

